



Country Profile & Workplace Representation



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Schenker Portugal

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PORTUGAL - General Information



Conventional short name: Portugal

Capital: Lisbon (2,1 million inhabitants at metropolitan area)

Location: South-western Europe, bordering the Atlantic Ocean, west of Spain

Total Population: 10,591.100 **Active Population:** 5,604.700

Languages: Portuguese (official), Mirandese (official - but locally used)

Chief of State: President Aníbal Cavaco Silva **Head of Government:** Prime Minister José Sócrates

GIP (2006): 14,662 € / per capita

Main Political Parties: Socialist Party (PS), Social-Democratic Party (PSD), Communist Party (PCP)

Main Trade Unions: General Confederation of Portuguese Workers, Intersindical (CGTP-IN) and

General Workers' Union (UGT)

Main Employers Orgs.: Confederation of Commerce and Services of Portugal (CCP); Confederation of

Portuguese Industry (CIP); Confederation of Portuguese Farmers (CAP);

Confederation of Portuguese Tourism (CTP)

Trade Union Density: 17% (declining tendency in membership)

Collective Bargaining: 87% Coverage (Industry Level) due to extension by administrative ruling

PORTUGAL - Economic Data



Portuguese International Trade 2007

Products / Percentage

Products	Exports (%)	Imports (%)
Agricultural Products	3,7	8,4
Food Products	4,2	3,4
Mineral Fuel	5,5	15,3
Chemical Products	5,1	9,1
Plastic and Rubber Products	5,3	4,6
Leather Products	0,3	0,9
Wood and Cork Products	4,2	1,2
Cellulose and Paper Products	4,5	2,4
Textile Products	4,7	3,3
Clothing	7,2	2,5
Shoes	3,7	0,8
Minerals	5,4	1,7
Metals	8,4	9,6
Machinery	19,8	19,9
Vehicles	13,2	11,7
Optical and Precision Instruments	0,9	2,1
Others	3,9	3,1

Source : INE

PORTUGAL - Main Airports



Portugal has presently 14 airports.

The main Portuguese airports (Lisbon, Porto and Faro) are located near the sea side.

The National Airline Company is TAP.





PORTUGAL - Main Sea Ports





PORTUGAL has 11 Sea Ports. The main ones are:

Leixões Port - this is one of the most competitive ports in Portugal. It's located at the North part of our country, near Porto city. On January 2008 it has registered a growth of 12,88 p.c.

Lisbon Port - It's located at Lisbon city.
On January 2008 it has registered a growth of 12,5 p.c Export loadings increased 9,2 p.c.
Import loadings increased 14,6 p.c.

Setúbal Port - It's located 45 kms south from Lisbon.

Sines Port - It's located 160 kms south from Lisbon. On January 2008 it has registered a growth of 62 p.c.

PORTUGAL - Investment on transport developments





On January 2008 Portuguese Government finally decided the location of the **new airport** at Lisbon area (around 25 Kms City Centre). It is now foreseen to be built **at Alcochete** (South of Lisbon). Its construction is foreseen to start on 2010.

In order to improve Tagus River crossing and to provide faster and alternative ways, a **third bridge is now being projected**. It will allow vehicles and train crossings.

Simultaneously, Portuguese Government is also developing a **project for High Speed Train (TGV)** which will allow an alternative and faster connection with the main portuguese cities but, most important, with Spain.

PORTUGAL - System of Workplace Representation



Portuguese Labor Law allows 4 Channels:

- Workplace Union Delegates (represent trade unionists who may form trade union committees): linkage between union members and the union; recruitment and campaigning activity; monitoring and negotiating collective agreements)
- Elected **Works Councils** (representing the whole workforce): very rare (only exist in large companies where unions are strong); made of employee representatives only, no management involvement; set up at the request of employees; allowed 1 per company; purely advisory and consultative tasks
- Health and Safety Committees
- European Works Councils (all portuguese members are appointed by agreement with the works councils and the unions, or by the unions if there is no works council, and/or they represent sufficient employees)

PORTUGAL - System of Workplace Representation



Rights, Protection and Time off:

- Information and consultation regarding economic and social issues of the company, but with no opportunity to block management decisions or power to make decisions
- Protection against dismissal
- Trade union delegates: 5 hours / month paid time-off and in companies with more than 150 employees, entitled to use an appropriate and permanent office within the company
- Members of the executive of the union: 4 days / month paid time-off
- Works councils members: 25 hours / month paid time-off and the use of adequate premises as well as material and technical support .There is no legal right to paid time-off for training

PORTUGAL - Influence of EWC in this System: What Possibilities



- In Portugal, the EWC's potential to create transnational social dialogue is still small with reduced impact on national industrial relations.
- EWC's are not a priority in terms of trade unions action (still focusing at national level), which makes the internationalization of workers' representation and collective action very difficult.
- Weakness of the system: there is a great distance between what is legally prescribed and what is actually done.
- Determine common areas of reaction and influence between the national and european industrial relations agendas workers representation mechanisms and their role.





Schenker Portugal

Company Profile & Workplace Representation



Sílvia (Cristina
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Schenker Portugal

Berlin, 8th May 2008

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LISBON HEAD OFFICE and Land Department

Estrada Nacional 115-5 Casal Novo 2660-364 S.Julião do Tojal Phone: + 351 21 973 97 00 Fax: + 351 21 973 98 93

Air, Ocean and Logistics Departments

Edifício Foreva
Polígono Actividades Económicas
Forte da Casa
Lote B - Fracção A
Estrada Nacional 10
2625-121 Póvoa de Santa Iria
Phone: + 351 21 850 60 00

Fax: + 351 21 850 60 00



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PORTO Land Department

Rua do Galhano, 11 Varziela - Árvore 4480-089 Árvore Vila do Conde

Phone: + 351 252 09 09 00 Fax: + 351 252 09 09 90

Air, Ocean and Logistics Departments

Rua do Pinhal, 250 Crestins 4470-640 Maia

Phone: + 351 22 943 43 16 Fax:+ 351 22 943 44 81









Cantanhede Sales Office

Zona Industrial de Cantanhede 1 Lote 3 3060-197 Cantanhede Phone: + 351 231 098 112

Fax:+ 351 231 098 019





Covilhã

Parque Industrial - Lote 6 6200-027 Covilhã Phone: + 351 275 32 05 70

Fax:+ 351 275 32 05 79





Pombal Sales Office

Estrada Nacional 1 - 69 A 1°D - Apartado 1009 3100-842 Meriinhas - Pombal Phone: + 351 236 21 10 95

Fax:+ 351 236 21 87 34









South Faro

M.AR.F. (Mercado Abastecedor da Região de Faro) Sítio do Guilhim, Estoi Caixa Postal 18 M Entreposto E 3.09 8009-021 FARO

Phone: + 351 289 99 00 60 Fax: + 351 289 99 00 69







ANGOLA

Luanda (Representation Office)

Schenker Portugal Apartado 2143

Rua Dr. Alves da Cunha, 55 - 2º E

Luanda

Phone: + 244 924 29 39 48

Fax: + 244 222 39 19 63



SCHENKER PORTUGAL - Range of Services





Our Services

- Logistics
- Land Transport
- Airfreight
- Ocean freight
- National Transport / Distribution
- Warehousing
- Special Transport
- Consolidation
- Sport Events Logistics
- Fairs & Exhibitions
- Customs Clearance & Documentation
- Removals



SCHENKER PORTUGAL - Main Customers





































SCHENKER PORTUGAL – Main Competitors Ranking



Companies	Turnover TEUR 2006	SHARE
1 DHL EXPRESS	56.585	5,9%
2 <u>SCHENKER</u>	<u>50.388</u>	<u>5,2%</u>
3 gefco	49.159	5,1%
4 LASSEN	49.101	5,1%
5 PANTRANS (SPAIN-TIR)	26.588	<u>2,5%</u>
- SDV	24.828	2,4%
■ KÜHNE & NAGEL	17.874	
••••	••••	



SCHENKER PORTUGAL - Sales Evolution



	2004	2005	2006	2007	FC 2008
TURNOVER TEUR	32.363	40.901	50.388	64.433	88.900
Land	19.353	21.696	24.230	29.973	52.056
Air + Sea	12.232	18.100	23.976	31.562	32.894
Log	777	1.105	2.181	2.897	3.950
	2004	2005	2006	2007	FC 2008
JOB FILES	2004 59.032	2005 63.853	2006 65.695	2007 82.817	FC 2008 110.865
JOB FILES Land					



SCHENKER PORTUGAL – Takeovers, Outsourcings & Cooperations



TAKEOVERS

- Bax Global (February 2007)
- Pantrans (October 2008)

OUTSOURCINGS / INSOURCINGS

- Temporary workers for Cross-Docking and Logistic extraordinary activities
- Implant with Schenker staff in customers facilities

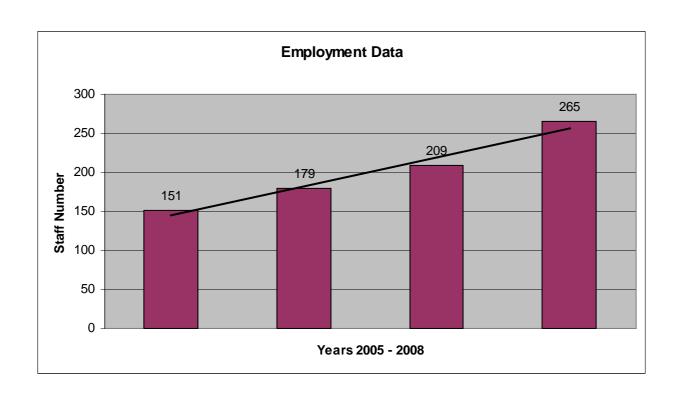
COOPERATIONS

- Transport Association
- Chambers of Commerce



SCHENKER PORTUGAL – Employment Data 2005 - 2008







SCHENKER PORTUGAL – Staff figures



Schenker / Pantrans				
	Before Integration		After Integration (estimate)	
LISBON	Schenker	105	LISBON Schenker	119
	Pantrans	52 157		
PORTO	Schenker	101	PORTO Schenker	130
	Pantrans	34 135		
COVILHÃ	Pantrans	6	COVILHÃ Schenker	6
FARO			FARO	
TOTAL	Schenker	3	Schenker	3
TOTAL (as of 31.12.	2007)	301	TOTAL	258

SCHENKER PORTUGAL – Workers representation & participation



- There are no trade union delegates in the company, no works council and no board level representation
- Union Membership: 3.18%
- •There is 1 representative to the EWC of DB: information is released to all staff using the company Intranet (there is a dedicated space in it), and is fixated in a board accessible and seen by all
- •Employees participate only in solving operational issues (team work), but with no power to influence or veto decision-making
- There are no other companies of the DB Group in Portugal





Thank you for your attention